

Improve educational attainment													
ANNUAL ACADEMIC YEAR													
	Title	Responsible Officer	2015/16		2016/17		2017/18			Comment			
			Yearend Outturn	National Rank / Quartile	RAG / Yearend Outturn	National Rank / Quartile	Target	RAG / Yearend Outturn	National Rank / Quartile				
Executive	% pupils achieving a Good Level of Development (GLD) at Foundation Stage (EYFS)	Vacant	Top 25% (75%)	Rank ??/152 1st	★ Top 25% (75.8%)	Rank 10/152 (1st)	Top 25%	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Executive	At KS4, the average attainment 8 score is in the top 25% of English Local Authorities	Vacant	Top 25% (51 points)	Rank 38/152 1st	■ Top 50% (47.4 points)	Rank 47/152 (2nd)	Top 25%	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Executive	At KS4, the average Progress 8 score per pupil is in the top 25% of English Local Authorities	Vacant	Top 25% (0.07)	Rank 37/152 1st	■ Top 50% (0.0 points)	Rank 47/152 (2nd)	Top 25%	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Executive	At KS2, the percentage achieving the national standard is in the top 25% in England for reading, writing and maths combined	Vacant	Top 50% (50%)	Rank 50/152 2nd	■ Top 50% (62%)	Rank 65/152 (2nd)	Top 25%	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Increase the percentage of school rated "Good" or "Better" through developing outstanding leaders and governors in our schools													
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Executive	% of schools judged good or better by Ofsted under the new Framework (harder test)	Ian Pearson	(56/70) 80%	-	◀ (71/82) 86.6%	tbc	90%	★ 95%	Rank 30/152 1st	91%	★ 93.6%	★ 93.6%	YTD: 73 / 78
Close the educational attainment gap													
Our disadvantaged children will have better results and will be closer to the results of other children													
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Executive	% pupils eligible for Free School Meals (FSM) achieving a Good Level of Development (GLD) at Foundation Stage (EYFS)	Vacant	Top ??? (57%)	Rank ??/152 2nd	■ Top 75% (53%)	Rank 99/152 (3rd)	Top 25%	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Executive	To improve on 2016/17 Academic year rankings for reading, writing and maths combined expected standard for FSM pupils in KS2 in 2017/18 Academic Year	Vacant	Top ??? (33%)	Rank 83/152 3rd	■ Rank 146/152 (29%)	4th	To rank higher than 146/152	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			
Executive	To improve on 2016/17 rankings for attainment 8 for FSM pupils in KS4 in 2017/18 Academic Year	Vacant	Rank 118/152 (36 points)	4th	★ Rank 86/152 (33.2 points)	3rd	To rank higher than 86/152	⌚ Due - Q4	dna	Academic attainment results for 2017/18 will be available in Q4			

Enable the completion of more affordable housing															
Pursue options to accelerate the delivery of affordable housing in the district															
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Executive	To enable the completion of 1,000 affordable homes in the 2015-2020 period	Bryan Lyttle	158	-	-	83	-	1,000 by 2020 / 225 in year	◆	171	-	1,000 by 2020	🎯 Annual - Q4	🎯 Annual - Q4	Reports in Q4
Deliver or enable key infrastructure improvements in relation to roads, rail, flood prevention, regeneration and the digital economy															
Invest £17m in our roads.															
Executive	% of the principal road network (A roads) in need of repair	Andrew Reynolds	2%	14/149 1st	★	3%	47/150 2nd	5%	★	3%	dna	5%	🎯 Annual - Q4	🎯 Annual - Q4	Reports in Q4
Seek to develop new partnerships with the private sector and local communities to enhance local infrastructure.															
Executive	(MSO) Market Street redevelopment 2018/19 milestone: Commence physical works of the bus station on the Wharf	Nick Carter	-	-	-	-	-	Physical works to start Jul-18 (changed at Q3 from Mar-18)	★	Milestone due to complete in July 2018	-	Jul-18	★ Complete	★ Complete in Q1	Bus station works due for completion 3rd December as per agreed programme. Grainger to take possession of Highfield Avenue and existing Bus Station 3rd December as agreed. Temporary car park works to commence in January 2019 as per programme
Executive	(LRIER) London Road Industrial Estate redevelopment 2018/19 milestone: Create and gain approval for the business plan	Nick Carter	-	-	-	-	-	On hold as dependent on conclusion of legal proceedings	■	Delayed due to court action	-	Dependent on conclusion of legal proceedings	◆ Behind schedule	◆ Behind schedule	See exception report for details
Executive	(Sterling Cables) 2018/19 milestone: Recommence decontamination on site	Nick Carter	-	-	-	-	-	Nov-18 (dependent on Marginal Funding Bid)	★	Marginal funding granted. Project back on track	-	Jul-18	★ On track	★ Complete	Decontamination on site continuing, completion due end of February 2019 as per programme.
Implement the Superfast Broadband Programme for Berkshire and West Berkshire.															
Executive	Increase number of West Berkshire premises able to receive Superfast Broadband services 24Mb/s or above	Kevin Griffin	57,340 (82.8%)	-	■	60,519 (87.3%)	-	70,584 (96.6%)	★	67,763 (92.7%)	-	72,893 (99.7%) Oct 2019	★ 68,762 (94.07%) (P)	◆ 69,180 (94.13%)	See exception report for details
Where services are independently inspected they are rated at least 'good' and peer reviews of safeguarding rated highly.															
Executive	% of WBC provider services inspected by Care Quality Commission (CQC) that are rated good or better by CQC in the area of "safe"	Paul Coe	(3/4) 75.0%	-	■	(4/5) 80%	-	100%	★	(5/5) 100%	-	100%	■ 83.3%	■ 83.3%	YTD: 5 / 6 See exception report for details.

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Support communities to do more to help themselves														
Accelerate the delivery of local services for local communities by local communities.														
Executive	Number of devolution deals agreed with Parish/Town Councils	Andy Day	-	-	-	-	-	Baseline	3	-	2	★ In progress	⌚ dna	Data available at Q3
Grow community conversations via Brilliant West Berkshire: Building Community Together partnership working														
Executive	Number of new community engagements facilitated (BCT)	Susan Powell	-	-	-	-	-	>10	★ 15	-	>10	★ 8	★ 12	Initial conversations with Purley residents on instigating a community conversation. Progress was stalled until after a public meeting had taken place and the publication of the parish plan had been completed. In August, network meeting to discuss connecting with minority communities resulted in plans for an event in Q3. The Independent Advisory Group was formalised with the adoption of the Terms of Reference and a forward plan was initiated.
Core Business														
Protecting our children														
Executive	% of (single) assessments being completed within 45 working days	Pete Campbell	(1251/1517) 82.5%	67/152 2nd	★ (1467/1518) 96.6%	9/152 1st	>=95%	★ (1858/1890) 98.3%	missing	95%	★ 97.1%	★ 97.2%	Q2: 1,043 / 1,072 YTD: 1,579 / 1,624	
Executive	Placement moves - stability of placement of Looked After Children - number of moves (3 or more in a year)	Pete Campbell	(7/55) 4.5%	5/152 1st	★ (15/161) 9.3%	60/152 2nd	<=10%	★ (5/144) 3.5%	missing	<10%	★ 2.0%	★ 3.2%	Q2: 7 / 164 YTD: 10 / 313	
Bin collection and street cleaning														
Executive	% of household waste recycled, composted, reused and recovered (Local Indicator)	Jackie Ward	83%	-	★ (67,149/80,948) 83%	-	80%	★ (63,536/76,505) 83.0% (P)	-	80%	★ 89.5% (P)	★ 87.4%	YTD: 35,698 / 40,850 Q2 2018/19 result is an estimate based on partially available data and will not be finalised until the next quarter. All results are subject to change once figures are validated and confirmed by Defra after Q4.	
Executive	Maintain an acceptable level of litter, detritus and graffiti (as outlined in the Keep Britain Tidy local environmental indicators)	Jackie Ward	Good	-	★ Good	-	Satisfactory	★ Good	-	Satisfactory	⌚ Reports from Q2	★ Satisfactory		

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Providing benefits													
Executive	Average number of days taken to make a full decision on new Benefit claims	Iain Bell	19.04 days	-	■ 22.75 days	-	<20 days	★ 19.54 days	-	<20 days	◆ 20.83 days	◆ 20.47 days	See exception report for details
Executive	Average number of days taken to make a full decision on changes in a Benefit claimants circumstances	Iain Bell	5.85 days	-	■ 8.7 days	-	<9 days	★ 6.32 days	-	<9 days	★ 8.57 days	★ 7.52 days	
Collecting Council Tax and Business Rates													
Executive	The 'in-year' collection rate for Council Tax	Iain Bell	99%	-	★ (98,457,967 / 100,097,445) 98.4%	-	99%	★ (104604310 / 105897764) 98.8%	-	98.8%	★ 29.6%	★ 56.9%	YTD: 64,249,459 / 112,839,451 For comparison, Q2 2017/18 = 57.2%
Executive	The 'in-year' collection rate for Business Rates	Iain Bell	99%	-	★ (85,577,727 / 87,139,235) 98.2%	-	99%	★ (87059126 / 87683258) 99.3%	-	99.0%	★ 37.8%	★ 62.3%	YTD: 55,144,449 / 88,507,614 For comparison, Q2 2017/18 = 59.4%
Ensuring the wellbeing of older people and vulnerable adults													
Executive	% of clients with Long Term Service (LTS) receiving a review in the past 12 months	Paul Coe	(1129/1187) 95.1%	-	■ (841/1,219) 69.0%	-	75%	■ (842/1231) 68.4%	-	70%	◆ 69.0%	■ 61.0%	YTD: 778 / 1,275 See exception report for details.
Executive	Decrease the number of bed days due to Delayed transfers of care (DTC) from hospital	Tandra Forster	-	-	-	-	Q1 = 431.2 Q2 = 431.2 Q3 = 446 Q4 = 446	■ 636	-	Q1 & Q2 = 492 Q3 & Q4 = 508	★ 349	★ 381	Q1 return has been confirmed. Q2 is provisional. The target is variable depending on how many days there are in the last month of the quarter. For Q2 (Sept) the target is 492
Executive	% of older people (65+) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services	Tandra Forster	(53/67) 79.1%	117/152 4th	★ (103/111) 92.8%	missing	83%	■ (99/123) 80.5% (P)	missing	82%	★ 85.2%	★ 86.0%	YTD: 123 / 143
Executive	% of financial assessments completed within 3 weeks of referral to the Financial Assessment & Charging Team	Tandra Forster	(1545/1555) 99.4%	-	★ (1580/1588) 99.5%	-	98%	★ (1678/1683) 99.7%	-	98%	★ 100.0%	★ 99.1%	YTD: 571 / 576
Planning and housing													
Executive	% of 'major' planning applications determined within 13 weeks or the agreed extended time	Gary Rayner	(56/70) 80%	72/125 3rd	★ (65/86) 75.6%	108/125 4th	60%	★ (81/103) 78.6%	dna	88%	◆ 80.0%	■ 71.4% (E)	Q2: 14 / 22 YTD: 30 / 42 Please see exception report for details
Executive	% of 'minor' planning applications determined within 8 weeks or the agreed extended time	Gary Rayner	(298/411) 73%	78/125 3rd	★ (329/437) 75.3%	99/125 4th	65%	★ (323/433) 74.6%	dna	85%	◆ 71.4%	■ 71.0% (E)	Q2: 55 / 78 YTD: 120 / 169 Please see exception report for details
Executive	% of 'other' planning applications determined within 8 weeks or the agreed extended time	Gary Rayner	(1,127/1,274) 89%	32/125 2nd	★ (1,193/1,290) 92.5%	45/125 2nd	75%	★ (1,175/1,369) 85.8%	dna	90%	◆ 89.0%	★ 90.2%	Q2: 212 / 231 YTD: 470 / 521

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Executive	Submit a New Local Plan for examination	Bryan Lyttle	Behind schedule	-	★ On track	-	Dec-19	■ Behind schedule	-	Apr-20	★ On track	★ On track	
Executive	Submit a Minerals & Waste Local Plan for West Berkshire to the Secretary of state for examination	Bryan Lyttle	Behind schedule	-	★ On track	-	Dec-19	■ Behind schedule	-	Apr-20	★ On track	★ On track	
Executive	% of people presenting as homeless where the homelessness has been relieved or prevented	Sally Kelsall	-	-	-	-	-	-	-	75%	◆ 68.99%	◆ 62.1%	Q2: 75 / 135 YTD: 164 / 264 Please see exception report for details