De-delegation, Education Functions and Health and Safety Service Proposals 2024/25

Item for:	Discussion	Ву:	All Maintained Schools
Report Author:	Lisa Potts		
considered by:	Schools Forum or	1 16" (October 2023

1. Purpose of the Report

1.1 This report sets out the details, cost, and charges to schools of the services on which maintained school representatives are required to vote (on an annual basis).

2. Recommendations

- 2.1 Maintained primary, secondary, special, nursery and PRU heads (as applicable) to agree the De-delegations and Education Functions as set out in Table 8.
- 2.2 Maintained primary, secondary, special, nursery and PRU heads (as applicable) to agree the Health and Safety Service as set out in Table 9.

Is the Schools' Forum required to make a decision as part of this report or subsequent versions due to be considered later in the meeting cycle? Yes: No:			
Yes: 🖂	No:		

3. Implications and Impact Assessment

Equalities Impact:	Positive	No Impact	Negative	Commentary
A Are there any aspects of the proposed decision, including how it is delivered or accessed, that could impact on inequality?		Х		

B Will the proposed decision have an impact upon the lives of people with protected characteristics, including employees and service users?	X					
Data Impact:	X					
Consultation and Engagement:	Heads Funding Group – 4 th October 2023					

4. Introduction/Background

- 4.1 This report sets out the details, cost, and charges to schools of the services on which maintained school representatives are required to vote (on an annual basis).
- 4.2 De-delegated services consist of Behaviour Support, Ethnic Minority Support, Trade Union Local Representation, Consortium of Local Education Authorities for the Provision of Science Services (CLEAPSS) and School Improvement
- 4.3 Education functions consist of the statutory and regulatory duties held by the local authority in respect of maintained schools.
- 4.4 The Health and Safety service provides a compliance, advice and training role for schools.

5. Supporting Information on De-delegated services

- 5.1 De-delegated services are for maintained schools only. Funding must be allocated through the formula but can be passed back, or de-delegated for maintained primary and secondary schools with schools forum approval.
- 5.2 Funds cannot be de-delegated from Special and Nursery Schools and PRUs for these services, but those schools will have the option to buy back these services at a cost based on the same amount per pupil as for primary and secondary schools. Academies may also be given the option to buy into the service.
- 5.3 The schools funding regulations for 2024/25 have now been published and these confirm that similar arrangements for de-delegation of the cost of these services will apply for 2024/25.
- 5.4 Primary and secondary school representatives are required to recommend to Schools Forum on whether each service is to be de-delegated or not. The services below were de-delegated in 2023/24 and are proposed to be de-delegated in 2024/25:

Primary and Secondary only:

- Behaviour Support Services
- Ethnic Minority Support
- Trade Union Local Representation

- CLEAPSS
- School Improvement

6. Therapeutic Thinking Service

- 6.1 The Therapeutic Thinking Service proposal for 2024/25 is set out in Appendix B.
 - 6.2 Table 1 shows the budget and unit charge for 2024/25 compared to 2023/24. The total cost will be divided by the total numbers of pupils in the October 2023 census to determine a unit charge per pupil on which the de-delegated amount per school will be based. As all schools will have access to all aspects of the service, the same unit charge will apply to both primary and secondary schools. Based on the October 2022 census this is estimated to be £17.77 per pupil but the final rate will be determined according to the October 2023 census.

TABLE 1		2023/24			2024/25	
	Number	Unit	Budget	Number	Unit	Budget
	of pupils	Charge		of pupils	Charge	
		per pupil			per pupil	
Maintained Primary Schools	11,315	£17.56	£198,721	11,315	£17.77	£201,040
Maintained Secondary Schools	3,398	£17.56	£59,678	3,398	£17.77	£60,374
Total			£258,399			£261,414

7. Ethnic Minority and Traveller Achievement Service

- 7.1 The detail of the Ethnic Minority and Traveller Achievement Service (EMTAS) is set out in Appendix C.
- 7.2 Previous years have seen the total cost divided by the number of EAL pupils, but Heads Funding Group requested to see what the costs could look like based on the October Census number instead, which are shown in table 3 and Appendix A.
- 7.3 Table 2 shows the budget and the unit charge for the service for 2024/25 compared to 2023/24. The total cost in respect of Primary and Secondary schools has previously been divided by the total number of pupils recorded as having English as an additional language (EAL) in the October 2023 census to determine a unit charge per EAL pupil on which the de-delegated amount per school will be based. Based on the October 2022 census this is estimated to be £212.64 per pupil but the final rate will be determined according to the number of EAL pupils in the October 2023 census.

TABLE 2		2023/24			2024/25	
	Number of pupils	Unit Charge per pupil with EAL	Budget	Number of pupils	Unit Charge per pupil with EAL	Budget
Maintained Primary Schools	838	£213.61	£184,145	837	£212.64	£178,260
Maintained Secondary Schools	37	£213.61	£2,873	37	£212.64	£15,772
			£187,018			£186,170

7.4 Table 3 shows the budget and the unit charge for the service for 2024/25 compared to 2023/24. The total cost in respect of Primary and Secondary schools could be divided by the total numbers of pupils in the October 2023 census to determine a unit charge per pupil on which the de-delegated amount per school could be based. Based on the October 2022 census this is estimated to be £12.65 per pupil but the final rate will be determined according to the October 2023 census.

TABLE 3		2023/24		2024/25			
	Number of pupils	Unit Charge per pupil with EAL	Budget	Number of pupils	Unit Charge per pupil	Budget	
Maintained Primary Schools	838	£213.61	£184,145	11,315	£12.65	£143,174	
Maintained Secondary Schools	37	£213.61	£2,873	3,398	£12.65	£42,996	
			£187,018			£186,170	

- 7.5 As all schools will have access to all aspects of the service, the same unit charge will apply to both primary and secondary schools.
- 7.6 Schools Forum would need to determine whether to divide the cost by the EAL numbers or by the number of pupils on the October census.
- 8. Trade Union Representation
- 8.1 The detail of the service provided by Trade Union representatives to schools is set out in Appendix D.
- 8.2 Table 4 shows the budget and unit charge for the service for 2024/25 compared to 2023/24. The proposal for 2024/25 is based on the cost of 1FTE supply teacher on UPS3. The total net cost in respect of primary and secondary schools will be divided by the total number of pupils in the October 2023 census to determine a unit charge per pupil on which the de-delegated amount per school will be based on. As all schools have access to all representatives (regardless of which school they are based in), the same unit charge will apply to both primary and secondary schools. Based on the October 2022 census the charge will be £4.64 per pupil.

TABLE 4		2023/24			2024/25	
	Number of pupils	Unit Charge per pupil	Budget	Number of pupils	Unit Charge per pupil	Budget
Maintained Primary Schools	11,315	£4.34	£49,077	11,315	£4.64	£52,519
Maintained Secondary Schools	3,398	£4.34	£14,738	3,398	£4.64	£15,772
			£63,815			£68,291

9. Consortium of Local Education Authorities for the Provision of Science Services (CLEAPSS)

- 9.1 The detail of the service provided by this subscription is set out in Appendix E.
- 9.2 As the actual pricing from CLEAPSS will not be available until after the schools budget has been set, an assumption has been made on the 2024/25 fee. Any over or under spend will be recovered the following year, as in all de-delegated services.

Table 5 shows the budget and unit charge for the service for 2024/25 compared to 2023/24. The unit charge includes the administration fee. Note that secondary schools will need to pay the fee relating to sixth form pupils separately as dedelegation is based on pre 16 pupils only.

TABLE 5		2023/24					2024/25	
	Number of pupils	Unit Charge per pupil	Charge per school	Budget	Number of pupils	Est Unit Charge per pupil	Est Charge per school	Estimated Budget
Maintained Primary Schools	11,315	£0.17		£1,924	11,315	£0.19		£2,150
Maintained Secondary Schools	3,398	£0.17	£235	£1,283	3,398	£0.19	£250	£1,396
				£3,206				£3,545

10. School Improvement Team

- 10.1 The detail of the service provided by the School Improvement Team is set out in Appendix F.
- 10.2 Since 2017, the School Improvement Team has been funded by a grant. A consultation in 2021 by the DFE set out new funding for the service. From 2023/24 onwards the service is to be fully funded via de-delegation.
- 10.3 Table 6 shows the budget and unit charge for the service for 2024/25 compared to 2023/24. The total cost will be divided by the total numbers of pupils in the October 2023 census to determine a unit charge per pupil on which the de-delegated amount per school will be based. As all schools will have access to all aspects of the service, the same unit charge will apply to both primary and secondary schools. Based on the October 2022 census the charge will be £19.80 per pupil.

TABLE 6		2023/24			2024/25	
	Number of pupils	Unit Charge per pupil	Budget	Number of pupils	Unit Charge per pupil	Budget
Maintained Primary Schools	11,315	£14.20	£160,713	11,315	£19.80	£224,087
Maintained Secondary Schools	3,398	£14.20	£48,264	3,398	£19.80	£67,296
			£208,977			£291,383

11. Education Functions for Maintained Schools

- 11.1 Education responsibilities held by local authorities for **all** schools are funded from the Central Schools Services Block of the DSG. Education functions held by local authorities for **maintained schools only** can be funded from maintained schools budget shares and de-delegated, with agreement of the maintained schools members of schools forums.
- 11.2 Education functions consist of the statutory and regulatory duties held by the local authority in respect of maintained schools. These consist of Accountancy, Internal Audit and Pension scheme administration. The Accountancy, audit and pension administration services are described in appendix G.

11.3 Representatives of all maintained schools (including Special and Nursery Schools and PRUs) are required to recommend to Schools Forum whether or not these services should be funded from maintained school budget shares and de-delegated for 2024/25:

All Maintained Schools:

- Statutory and Regulatory Duties comprising:
 - Statutory accounting functions in respect of schools
 - Internal Audit of schools
 - Administration of pensions for school staff
- 11.4 Academies and other non-maintained schools also may be able to choose to buy into any of the above services subject to service provider agreement.
- 11.5 Table 7 shows the budget and estimated unit charges for these services in 2024/25 compared to 2023/24. The total cost will be divided by the total numbers of pupils in the October 2023 census to determine a unit charge per pupil on which the dedelegated amount per school will be based. The same unit charges will apply to both primary and secondary schools. Based on the October 2022 census the charge will be £9.63 per pupil.

TABLE 7	202	23/24			2024/25		
	Charge per Pupil	Budget	Unit Charge per pupil	Total Budget	Primary Budget	Secondary Budget	Budget for Nursery, Special Schools and PRUs
Accountancy	£3.47	£52,626	£3.60	£54,607	£40,714	£12,227	£1,666
Audit	£3.49	£52,911	£3.48	£52,781	£39,353	£11,818	£1,610
Pension Scheme Administration	£2.36	£35,864	£2.56	£38,797	£28,927	£8,687	£1,184
Total Education Functions	£9.32	£141,401	£9.63	£146,185	£108,994	£32,732	£4,460

Table 8 summarises the de-delegations and education functions which are proposed for 2023/24:

TABLE 8	2024/25 Primary Budget £	Agreed by HFG	2024/25 Secondary Budget £	Agreed by HFG	2024/25 Early Years & High Needs Budgets £	Agreed by HFG
Therapeutic Thinking Support	£201,040	Yes	£60,374	Yes	n/a	n/a
Ethnic Minority Support (EAL)	£178,260		£15,772		n/a	n/a
Ethnic Minority Support (census)	£178,260		£15,772		n/a	n/a
Trade Union Representation	£52,519	Yes	£15,772	Yes	n/a	n/a
CLEAPSS	£2,150	Yes	£1,396	Yes	n/a	n/a
School Improvement	£224,087	Yes	£67,296	Yes	n/a	n/a
Education Functions	£108,994	Yes	£32,732	Yes	£4,460	Yes

12. Health and Safety Service to Schools

- 12.1 As the Council is the employer and therefore the principal legal duty holder (notwithstanding any delegated responsibilities to a schools, Head Teachers and Governors) in relation to health and safety, it makes sense to ensure an adequate, effective and efficient health and safety service is provided to all Local Authority maintained schools and a buy-back option offered to non-maintained schools.
- 12.2 The Health and Safety Team provide a compliance, advice and training role for schools and the Team continue to be heavily involved in assisting schools developing and reviewing covid secure arrangements, plans and risk assessments.
- 12.3 Following a decision to change the way the service operated in 2020/21, for the last year all maintained schools have had the Level Two (Enhanced) service. This is a comprehensive health and safety support service and covers all aspects of health and safety management and support including necessary health and safety training.
- 12.4 It is proposed to provide the full schools health and safety service to all maintained schools, continuing on from the previous year. This will meet the requirements of the employer under the Health and Safety at Work etc. Act 1974 and the Management of Health and Safety at Work Regulations and other related legislation.
- 12.5 Schools will pay a graduated fee based on pupil numbers for the Level 1 element of the service and a top up cost to cover the combined service. All maintained schools will need to agree to be part of this collective agreement to equitably fund the service.
- 12.6 A buy-back option would continue to be offered to schools such as academy and independent schools. Income generated from buy-back services would be invested in the service or offset to reduce costs for the schools in the collective agreement.
- 12.7 Table 9 below shows the 2023/24 cost if all Local Authority maintained schools, Voluntary Controlled, Voluntary Aided and special schools agree to one equal service.

Pupil	Band A	Band B	Band C	Band D	Band E	Band F	Band G
No's	0-60	61 - 100	101-200	201-300	301-650	650 +	Secondary
21/22	£800.00	£1,300.00	£1,600.00	£2,000.00	£2,600.00	£4.47 Per	£4.47 Per
21/22	2000.00	£1,300.00	£1,000.00	£2,000.00	£2,000.00	pupil	pupil
22/23	£800.00	£1,300.00	£1,600.00	£3 000 00	£2,600.00	£4.57 Per	£4.57 Per
22/23	2000.00	£1,300.00	£1,000.00	£2,000.00	£2,000.00	pupil	pupil
23/24	£832.00	£1,352.00	£1,664.00	£2,080.00	£2,704.00	£6 Per	£6 Per
23/24	2032.00	21,332.00	21,004.00	22,000.00	22,704.00	Pupil	Pupil
24/25	£881.92	£1,433.12	£1,763.84	£2,204.80	£2,866.24	£6.24 Per	£6.24 Per
24/23	2001.92	£1,433.12	21,703.04	22,204.00	22,000.24	Pupil	Pupil

13. Proposals

13.1 The proposals set out in this report will be included in the consultation with all schools on the proposed school funding arrangements for 2023/24.

14. Appendices

- 14.1 Appendix A De-delegations per school for 2024/25
- 14.2 Appendix B Therapeutic Thinking Support Service
- 14.3 Appendix C Ethnic Minority & Traveller Achievement Service
- 14.4 Appendix D Trade Union Representation Service
- 14.5 Appendix E CLEAPSS Service
- 14.6 Appendix F School Improvement Team
- 14.7 Appendix G Accountancy, Audit and Pension Administration (Education Functions)
- 14.8 Appendix H Health and Safety service to schools
- 14.9 Appendix I Health and Safety Service 2024-25
- 14.10 Appendix J Legal Duty Holders for Health & Safety

Appendix A

Indicative De-Delegations for 202	24/25 - 1	Based	on Octo	ber 202	22 Cens	us Data					
				De-delegations			Education functions for maintained schools				
			Therapeutic Thinking	Ethnic Minority Support	Ethnic Minority Support	Trade Union Representation	CLEAPSS	School Improvement & Governor Support	Statutory Accounting Functions	Internal Audit of Schools	Pension Schem Administration
Proposed Primary Dedelegation			£201,040	£178,260	£143,174	£52,519	£2,150	£224,087	£40,714	£39,353	£28,927
Proposed Secondary Dedelegation			£60,374	£7,910	£42,996	£15,772	£1,396	£67,296	£12,227	£11,818	£8,687
Fotal Proposed Dedelegation Estimated income from other maintained schools			£261,414	£186,170 £0	£186,170 £0	£68,291 £2,149	£3,545 £74	£291,383	£52,941 £1,666	£51,171 £1,610	£37,613 £1,184
Fotal Cost of Service			£261,414	£186,170	£186,170	£70,440	£3,620	£291,383	£54,607	£52,781	£38,797
Cost per primary pupil Cost per secondary pupil			£17.77 £17.77	£212.64 £212.64		£4.64 £4.64	£0.19 £0.19	£19.80 £19.80	£3.60 £3.60	£3.48 £3.48	£2. £2.
Cost per other maintained school pupil Fixed cost per secondary school			n/a n/a	£212.64	£12.65	£4.64	£0.19	£19.80	£3.60 n/a	£3.48	£2.
School	Pupil No's	EAL No's		7			-			- T	
Aldermaston C.E. Primary School	120	4.4	2,132	928		557	23	2,377	432	417	
Basildon C.E. Primary School Beedon C.E. (Controlled) Primary School	154 44	6.9 2.2	2,736 782	1,466 468	1,949 557	715 204	29 8	3,050 871	554 158	536 153	3
Beenham Primary School	62	14.7	1,102	3,116	785	288	12	1,228	223	216	1
Birch Copse Primary School Bradfield C.E. Primary School	423 142	14.1	7,516 2,523	2,998 240	···	1,963 659	80 27	8,377 2,812	1,522 511	1,471 494	1,0
Brightwalton C.E. Aided Primary School	99	2.3	1,759	490	1,253	460	19	1,961	356	344	2
Brimpton C.E. Primary School Bucklebury C.E. Primary School	59 122	0.0 2.4	1,048 2,168	0 504		274 566	11 23	1,168 2,416	212 439	205 424	1
Burghfield St Mary's C.E. Primary School	214	4.6	3,802	984	2,708	993	41	4,238	770	744	5
Calcot Infant School and Nursery Calcot Junior School	218 281	44.2 22.0	3,873 4,993	9,401 4,678	····	1,012 1,304	41 53	4,317 5,565	784 1,011	758 977	5 7
Chaddleworth St Andrew's C.E. Primary School	281	0.0	4,993 409	4,678		1,304	53		1,011	977 80	
Chieveley Primary School	191	3.5	3,394	743		887	36	3,783	687	664	4
Cold Ash St Mark's CE Primary School Compton C.E. Primary School	187 183	2.4 4.5	3,323 3,251	507 949		868 849	36 35	3,703 3,624	673 658	650 636	4
Curridge Primary School	93	14.0	1,652	2,966	1,177	432	18	1,842	335	323	2
Downsway Primary School Enborne C.E. Primary School	213 77	4.7	3,784 1,368	990 992		989 357	40 15		766 277	741 268	5
Englefield C.E. Primary School	109	4.7	1,937	997	1,379	506	21	2,159	392	379	2
Falkland Primary School Garland Junior School	423	18.7	7,516	3,987		1,963	80 45		1,522 846	1,471 817	1,0
Hampstead Norreys C.E. Primary School	235 75	10.2	4,175 1,333	2,173 235		1,091 348	14		270	261	1
Hermitage Primary School	191	5.7	3,394	1,202		887	36		687	664	4
Hungerford Primary School The Ilsleys Primary School	360 60	10.5 3.4	6,396 1,066	2,237	4,555 759	1,671 278	68	7,130 1,188	1,295 216	1,252 209	9.
nkpen Primary School	56	6.3	995	1,348		260	11	1,109	202	195	1-
John Rankin Infant and Nursery School John Rankin Junior School	230 357	26.3 14.1	4,087 6,343	5,598 2,994		1,068 1,657	44 68	4,555 7,070	828 1,285	800 1,242	5 9
Kennet Valley Primary School	201	22.1	3,571	4,694	2,543	933	38	3,981	723	699	5
Kintbury St Mary's C.E. Primary School	140	6.7	2,487	1,418		650	27		504	487	3
ong Lane Primary School Mortimer St Mary's C.E. Junior School	214 242	14.0 8.0	3,802 4,300	2,968 1,701	2,708 3,062	993 1,123	41 46	4,238 4,793	770 871	744 842	5 6
Mortimer St. John's C.E. Infant School Mrs Bland's Infant School	174	9.1	3,092	1,930		808	33	3,446	626	605	4
virs Bland's Infant School Pangbourne Primary School	154 174	37.4 6.7	2,736 3,092	7,957 1,432	1,949 2,202	715 808	29 33	3,050 3,446	554 626	536 605	3 4
Parsons Down Infant School	117	18.8	2,079	4,004	1,480	543	22	2,317	421	407	2
Parsons Down Junior School Purley CofE Primary School	179 98	7.1 3.6	3,180 1,741	1,514 762		831 455	34 19		644 353	623 341	4
Robert Sandilands Primary School and Nursery	212	23.2	3,767	4,927		984	40		763	737	5
Shaw-cum-Donnington C.E. Primary School Shefford C.E. Primary School	93 56	7.8 1.1	1,652 995	1,668 229		432 260	18 11	1,842 1,109	335 202	323 195	2
Springfield Primary School	309	20.8	5,490	4,413		1,434	59	6,120	1,112	1,075	7
Spurcroft Primary School	398	25.5	7,071	5,428	5,036	1,847	76	7,882	1,432	1,384	1,0
St Finian's Catholic Primary School St John the Evangelist CofE Infant and Nursery School	196 180	8.2 55.5	3,482 3,198	1,747 11,802	2,480 2,278	910 835	37 34	3,882 3,565	705 648	682 626	5 4
St Joseph's Catholic Primary School	213	83.6	3,784	17,767	2,695	989	40	4,218	766	741	5
St Nicolas C.E. Junior School St Paul's Catholic Primary School	251 304	19.0 46.3	4,460 5,401	4,040 9,853		1,165 1,411	48 58		903 1,094	873 1,057	6 7
Stockcross C.E. School	90	3.2	1,599	675	1,139	418	17	1,782	324	313	2
Streatley C.E. Voluntary Controlled School Sulhamstead and Ufton Nervet School	99 102	3.4 1.2	1,759 1,812	718 252		460 473	19 19		356 367	344 355	2
Thatcham Park CofE Primary	337	21.5	5,988	4,574	4,264	1,564	64	6,674	1,213	1,172	8
Theale C.E. Primary School Welford and Wickham C.E. Primary School	318	10.5	5,650	2,229 229	4,024 911	1,476 334	60		1,144 259	1,106 250	8
Welford and Wickham C.E. Primary School Westwood Farm Infant School	72 179	1.1 22.2	1,279 3,180	229 4,719		334 831	14 34	1,426 3,545	259 644	250 623	1 4
Nestwood Farm Junior School	233	11.0	4,140	2,339	2,948	1,081	44	4,614	838	810	5
The Willows Primary School The Winchcombe School	348 441	22.5 62.7	6,183 7,835	4,782 13,325		1,615 2,047	66 84		1,252 1,587	1,210 1,534	1,1
Woolhampton C.E. Primary School	100	0.0	1,777	0	1,265	464	19	1,980	360	348	2
Yattendon C.E. Primary School	90	1.2	1,599	255	1,139	418	17	1,782	324	313	2
The Downs School	1,047	9.1	18,603	1,935		4,860	449	20,735	3,767	3,641	2,6
Little Heath School The Willink School	1,325 1,026	13.1 15.0	23,542 18,230	2,786 3,190	16,766 12,982	6,150 4,762	502 445	26,241 20,319	4,768 3,692	4,608 3,568	3,3 2,6
PRIMARY TOTAL	11,315	838.31	201,040	178,260	143,174	52,519	2,150	224,087	40,714	39,353	28,9
SECONDARY TOTAL TOTAL ALL PRIMARY AND SECONDARY SCHOOLS	3,398 14,713	37.20 875.5	60,374 261,414	7,910 186,170	42,996 186,170	15,772 68,291	1,396 3,545	67,296 291,383	12,227 52,941	11,818 51,171	8,6 37,6
Other Maintained Schools Hungerford Nursery	36.58		n/a	n/a	n/a	170	n/a	n/a	132	127	
rungenord Nursery Victoria Park Nursery	36.58 35		n/a n/a	n/a n/a		164	n/a n/a	n/a n/a	132	127	
Total within Early Years Block			0	0	0	334	0	0	259	250	1
Brookfields Special School The Castle Special School	193 138		n/a n/a	0		896 641	37 26	0	694 497	671 480	3
-college	60		n/a	0	0	278	11	0	216	209	1
Total Within High Needs Block			0	0	0	1,815	74	0	1,407	1,360	1,0

West Berkshire Council Maintained Schools Proposal to De-Delegate Formula Funding 2024/25 Therapeutic Thinking Support Team

Outline of Proposed Service 2024/25

The Therapeutic Thinking Support Team (TTST) offers evidence-based advice and support to schools through promotion of a Therapeutic approach and analysis tools. The type of involvement includes whole school support, staff training, staff support, class or year group support, as well as individual support.

Key Features

- 1. Quick and flexible response for schools who have pupils presenting with difficult and dangerous behaviours.
- 2. Different levels of response within the team (whole school, group, individual).
- 3. Support and advice in relation to Therapeutic Thinking; developing therapeutic plans as a result of analysis tools such as anxiety mapping, conscious and subconscious checklists, therapeutic tree
- 1. The Team -

Dr Beth Cartwright (TTST Manager & Senior EP)

Robyn Stevens (Assistant EP)

Sue Butcher (Primary TTST Adviser)

Kayleigh Chocian (SEMH Practitioner)

Jessica Durham (SEMH Practitioner)

Madeleine Williams (SEMH Practitioner)

Vacancy (SEMH Practitioner); starting October 2023

Roslyn Arthur (Exclusions Officer)

- 2. Rapid Response: capacity to respond rapidly to school concerns. This could relate to children but also whole school situations that arise. Anti-social behaviour would be the main focus but wouldn't exclude other complex situations.
- 3. For those needing some quick advice, signposting, or consultation, Beth or Roslyn are available for telephone consultations.
- 4. TTST referrals will be triaged weekly and the most appropriate level of support offered within 5 days.
- 5. The team will be informed by evidence based practice and the Therapeutic Thinking approach, which will result in clear suggestions of what needs to happen to move the situation forward.

- 6. Partners and working relationships: In partnership with other agencies Beth will continue to develop a clear referral pathway for social emotional and mental health issues. This will include consideration of EHA, iCollege, EPS, EWS, and ASD support teachers.
- 7. All of the above sits neatly with Local Authority social and emotional mental Health and well-being agenda and restorative themes.

What would schools get?

- 1. A stepped approach using the Therapeutic Thinking flowchart to support analysis and help identify appropriate strategies and interventions, which is likely to often lead to writing or revision of a mini or full Therapeutic plan.
- 2. Having identified a child or young person's need following consultation and use of the Therapeutic Thinking tools, a SEMH Practitioner may offer an intervention to develop the unmet need, e.g. Social skills through Lego Therapy,
- 3. Support in developing Small garden provision as well as support to transition pupils back into the classroom, when appropriate
- 4. More direct support with very complex cases involving a wide range of services.
- 5. Support from practitioners where appropriate to help implement/model strategies in school.
- 6. Access to support for challenging whole school situations through advisers with senior level management experience and experienced educational psychologists.
- 7. Teacher consultations and support from the Adviser or EP
- 8. Write up and actions as well as agreed review of cases where appropriate.
- 9. Direct links into PPP (Pupil Placement Panel & Fair Access process), VCF (Vulnerable Children's Fund), Therapeutic Thinking funding and other relevant systems/services
- 10. Links with other support services and help in securing necessary actions
- 11. Clear information of key personnel and agencies within West Berkshire –regularly updated.
- 12. Training in some interventions so that school staff can deliver SEMH interventions to pupils
- 13. Team Teach (level 1) training available at a Local Authority level

- 14. A recorded de-escalation training for whole schools
- 15. Access to circle of adults meetings facilitated by an Assistant Educational Psychologist or a SEMH Practitioner for pupils at risk of permanent exclusion. A Circle of Adults meeting is led by 2 trained workers and involves key staff and professionals from the school. It lasts 1.5 2 hours and provides a structured approach to problem-solving and identifying agreed strategies.

Feedback from 2022/2023 delivery

Evaluations have only just been requested, but with the schools that have already completed our evaluation, the response has been positive.

86% of respondents found TTST involvement extremely or very helpful

'The team are very knowledgeable and supportive. They work well with the staff and parents and have built good relationships with the children and staff'

- Schools in particular valued:
 - > Receiving general advice and strategies
 - > SEMH Practitioners running interventions for pupils
 - Class support

Schools generally noticed an improvement in pupil wellbeing and reduction in anti-social behaviours following TTST involvement, and particularly commented on being given the tools and strategies at support pupil emotional regulation.

Additional testimonials:

'All staff have been amazing to work with and we have felt very supported. The therapeutic approach is always something we have used but the specific support for certain individuals has been brilliant.'

Proposed Cost of Delivery in 2024/25

The following table summarises the proposed cost of the service for 2024/25. It is based on employing the team members outlined above.

16 October 2023

	2022/23 £	2023/24 £	2024/25 Proposed £	% increase
Staffing Costs	207,897	228,018	236,541	3.6%
Other Costs	6,870	6,890	6,890	
Support Service Recharges	21,477	23,491	24,343	
Total Cost	236,243	258,399	267,774	
Less Surplus Brought Forward	-12,385	0	-6,360	
Amount to be De-Delegated	223,858	258,399	261,414	1.15%

The overall cost of staffing has increased by 3.6%, but the overall cost has only increased by 1.15% as there was a balance carried forward from 22/23.

This does not take into account income which will be earned from any Academies which choose to buy back this service. Any additional income received from this source will reduce the net cost and the charge to maintained schools.

Method of charging in 2024/25

The total net cost of the service will be divided by the total number of pupils recorded in the October 2023 census to arrive at a per pupil amount for charging purposes. Using October 2022 census data, this would equate to £17.77 per pupil. Appendix A of the main report shows the indicative total amount per school.

Other Options which may be considered

- 1. The local authority offer a fully traded service (likely to increase the cost to individual schools).
- 2. Schools "pay as you go" either by employing/using own staff when needed or purchasing support from external providers (may include the local authority if still able to offer this service).
- 3. Local authority to consider an alternative (cheaper) service to offer.

Appendix C

West Berkshire Council Maintained Schools

Proposal to De-Delegate Formula Funding 2024/25

Ethnic Minority & Traveller Achievement Service (EMTAS)

Context

EMTAS has been funded through a de-delegation process as agreed with the Heads Funding Group. All the support for ethnically diverse, English as an additional language (EAL) and Gypsy, Roma and Traveller (GRT) pupils is provided by the West Berkshire EMTAS Service.

Current Structure

In September 2020 EMTAS was restructured and moved to be part of the Education Welfare and Safeguarding Service (EWSS).

Currently, EMTAS is led by a Team Leader (0.6FTE), supported by an EAL Learning Adviser (1.0 FTE). There are 3 part time Pupil Support Officers (Teaching Assistant level posts) who are employed for a total of 2.0 FTE.

Until July 2023 this included a temporary post (0.4fte), funded by the Afghan fund to support the refugee children newly arriving in West Berkshire. The service has administrative support for 2 days per week since September 2021.

The Team Leader is responsible for the day-to-day management of the service.

- Organisation and completion of English language assessments of EAL pupils for whom language may be a barrier to learning, writing advisory reports with recommended strategies.
- Arranging advice and support for individual pupils, including those with EAL and possible SEND needs and those in the EHCP process.
- Providing translation to support schools and families of vulnerable pupils at professional's meetings linked to EHCPs.
- Leading training for teachers and teaching assistants about EAL and reducing barriers o learning.
- Organisation of tailored packages of support to schools to meet the needs of ethnically diverse pupils and those from Gypsy, Roma, Traveller families e.g. managing the GReaT 121 programme – training teaching assistants through targeted workshops to deliver intervention programmes to narrow the attainment gap with their peers and to reduce inequalities.
- Tracking the attainment of GRT pupils termly to inform interventions and the allocation of the GRT Pupil Support Officer.
- Multi-agency approach to support schools with EAL and GRT pupils.
- Support the Virtual School by providing EAL assessments for newly arrived unaccompanied asylum-seeking children (UASC) to aid transition to educational settings.
- Provide EAL and GRT advice, guidance, and resources to schools.

The EAL Learning Support Adviser is responsible for providing support to schools. This includes:

• Completion of EAL assessments for pupils who may be finding it difficult to access learning. Providing advisory assessment reports with recommendations and guidance for classroom teachers.

 Supporting the Team Leader delivering training at a corporate level for Heads, SLT, Inclusion Leads, SENCOs and teachers. Also, deliver in school workshops for support staff to understand the needs of EAL learners, share useful strategies and resources.

The Pupil Support Officers (PSO) work in schools supporting individual and small groups of pupils:

- At present bilingual support is available, if appropriate for Polish and Romanian pupils.
- Support is focused on helping vulnerable pupils to access the curriculum and improve English acquisition.
- PSOs may support schools with parent communication, in school meetings regarding SEND and the EHCP process to support vulnerable pupils.
- The Pupil Support Officer for GRT pupils has a wider brief involving extensive liaison between families, staff, and other professionals. May be allocated to deliver short-term weekly interventions in school, after a referral either due to concerns about academic progress or behaviour. GRT families are supported with attendance, admissions, transition, and engagement with learning.

Benefits of Service

EAL assessments

Referrals for EAL assessments were received from 30 West Berkshire Schools from the beginning of the September 2022 to August 2023 academic year: a total of 135 pupils. 50% of schools referred as part of transition to Year 1.

Birch Copse Primary	Pangbourne Primary
Brimpton CE Primary	Parson's Down infant & Junior Schools
Burghfield St Mary's CE Primary	Robert Sandilands Primary
Calcot Infant & Junior Schools	Shaw-cum-Donnington CE Primary
Curridge Primary	St John's CE Primary
Denefield Academy	St Joseph's Catholic Primary
Hermitage Primary	St Nicolas CE Junior School
Inkpen Primary	St Paul's Catholic Primary
John Rankin Infant & Junior Schools	St John's Pre-School
Kennet Valley Primary	Stockcross CE Primary
Kintbury St Mary's CE Primary	Thatcham Park CE Primary
Little Heath Secondary School	Theale CE Primary
Long Lane Primary	The Willows Primary
Mortimer St John's CE & St Mary's CE	Trinity Academy
Mrs Bland's Infant School	Westwood Farm Infant & Junior Schools

During the summer term of 2023, 55 referrals (in comparison to 55 in previous year) were made for EAL assessments for pupils moving from FS2 to Year 1.

Support schools have received is beyond bilingual support, EAL and first language assessments. EMTAS work co-productively with other professionals, such as Speech & Language, Educ. Psych, SEND, EHA, EWO; to support schools and families with the EHCP process.

Bilingual support has been provided in the following schools in 2022/23:

EAL Adviser (Polish) – 9 pupils supported in 5 schools:

Kintbury	Denefield
St John's	Little Heath
St Paul's	

Pupil Support Officer (Portuguese/Italian/Spanish) – 8 pupils supported in 4 schools:

Inkpen	 St Joseph's	
St Finian's	St Paul's	

Pupil Support Officer (Romanian) - 2 pupils supported in 2 schools:

	•	•	 • •
St John's			The Willows

Afghan Support Officer (Temporary/now ceased) - 15 pupils:

		 	,
Calcot			Kennet Valley

Summary:

Support schools have received is beyond bilingual support, EAL and first language assessments. EMTAS work co-productively with other professionals, such as Speech & Language, Educ. Psychs, SEND, EHA, EWOs; to support schools and families with the EHCP process.

Top Languages	
Polish	16%
Hindi	11%
Russian	9%
Cantonese	8%
Telugu	7%
Ukrainian	5%

Total South Asian languages

32%

In school TA Funding:

In addition to bilingual support, EMTAS provided funding for Teaching Assistants within schools to support EAL learners in the early stages of English acquisition. EMTAS increased the hourly rate to £10.43 per hour in September 2018 to be more in line with current Teaching Assistant pay.

Number of TA funded hours given to schools:

2022/23

1530 hours (EAL)

90 hours (GRT)

Total: £16,896.60

An additional 500 hours of TA funding have been allocated and there has been a 50% increase in funded TA hours for GRT pupils since the previous academic year 2021/2022. The total allocation of funding rose from £11,212.25 in 2021/22 to £16,896.60.

Schools in receipt of GReaT121 project funding during 2022/23 to provide targeted intervention for Gypsy, Roma and Traveller pupils.

Great121 - total £939

Training provided (Shaw House and individual schools)

Academic Year 2022/23

EMTAS delivered corporate training – 'How to meet the needs of New Arrivals' this year and will be increasing this to three, two hour sessions (one per term).

EAL training for TAs who are to deliver EAL interventions after an EAL assessment outcome.

Moving forward, additional EAL workshops allocated as well as TA intervention will provide a further increased tailored support for schools.

Number of families supported by Pupil Support Officer (GRT)

West Berkshire has 115 children who are ascribed as Gypsy, Roma or Traveller. 33 West Berkshire schools have Gypsy, Roma and Traveller pupils on roll.

22 GRT children have been supported in 20 schools (an increase of 50%) seeking guidance and support by the PSO GRT. Transition support has been provided between schools and also when pupils have been transferring from out of West Berkshire into our schools. This work involves 'in year' changes as well as end of Key Stage transitions.

EMTAS Pupil Support Officer for GRT pupils has supported children and families from GRT backgrounds during 2022/23. This included face to face sessions and a range of home/school visits, as well as consultations with SLT at schools with a high proportion of GRT pupils.

The following schools have received support from EMTAS for Gypsy, Roma and Traveller pupils.

Aldermaston	Mortimer
Brimpton	Mrs Bland's
Burghfield St Mary's	Purley
Calcot	Robert Sandilands
Castle	SUN
Engaging Potential	Thatcham Park
Garlands	The Downs
Hermitage	Theale Green
i-college	Westwood Farm

Kennet	Willink

Schools have been supported with engagement with their GRT families in multiple areas e.g. the EHCP process, issues around safeguarding, behaviour, avoiding exclusion, intervention for gaps in learning, transition, delivery of culturally sensitive topics (Sex Education), transport, admissions, attendance, housing and Elective Home Education.

GRT Outreach:

Over the previous years, EMTAS has delivered engagement sessions for pre-school children via the hire of the Bus Of Hope facility. This included sessions 9/12 months of the year at Paices Hill traveller site based in Aldermaston. Unfortunately, due to governance issues at the BOH and mechanical ones of the bus; this has led to the end of this collaborative project. A positive outcome has been the emergence of new co-production with an NHS Health Bus helping to reduce inequities in the WB community.

Afghan refugees

Initially EMTAS supported the newly arrived Afghan refugee children daily by delivering educational activities in the Calcot hotel. Following the children's admission to schools, an EMTAS Pupil Support Officer (0.4 FTE) has been employed to temporarily support their transition, funded by the Afghan budget, after EAL assessments.

Ukrainian families

Since the Ukrainian families arrived in West Berkshire, their transition has been supported with EAL assessments and guidance reports. Also, by delivering training to staff to understand their wider needs.

Proposed Cost of Delivery in 2024/25

The following table summarises the proposed cost of the service for 2024/25 in comparison with previous years.

	2022/23 £	2023/24 £	2024/25 Proposed £	% increase
Staffing Costs	177,120	169,080	178,080	
Other Costs	26,020	17,020	17,020	
Support Service Recharges	20,314	18,610	19,510	
Total Cost	223,454	204,710	214,610	4.61%
Less Surplus Brought Forward	-54,590	-17,692	-28,440	
Amount to be De-Delegated	168,864	187,018	186,170	-0.5%

Although the cost of staffing has increased, the overall cost of delivering the service has decreased by 0.5% as there was an underspend of £28k from 2022/23.

Method of charging in 2024/25

The total cost of the service will be divided by the total number of pupils recorded as having English as an additional language (for up to 3 years after they enter the statutory school system) in the October 2023 census to arrive at a per pupil amount for charging purposes. Based on October 2022 census data, this equates to £212.64 per pupil. Appendix A of the main report shows the total amount per school.

Other Options which may be considered

Schools receive a high-quality level of support in West Berkshire which has been highly valued by those that have used the service. The centrally funded service has allowed all schools to receive the level of support that they need which has not been directly linked to the number of pupils in schools.

If schools did not support a centrally delivered service to meet the needs of English as an additional language learners/Black Minority Ethnic pupils and those from the Gypsy Roma Traveller community they could expect to have to purchase support.

Appendix D

16 October 2023

West Berkshire Council Maintained Schools

Proposal to De-Delegate Formula Funding 2024-25

Trade Union Representation Service

Outline of Proposed Service 2024/25

West Berkshire Council has a school trade union facilities agreement which includes provision for compensating individual schools for release time for teacher trade union representatives they employ. Compensation is paid from the dedicated schools grant (DSG).

Union representatives attend joint consultation meetings with the authority and meetings with head teachers and HR on a variety of employee relations matters. The latter includes TUPE consultation meetings where schools converted to academy status; consultation on reorganisations of teaching and support to staff (note: NASUWT and ATL also represent non teaching staff; NEU only represents teachers); disciplinary issues; grievances; ill health cases; capability cases; and settlement agreements

What union officers do

Union officers use 'facilities time' to work with members experiencing professional difficulties (casework) and to support groups of members either in individual schools or through negotiation and consultation with the local authority acting on behalf of its schools (collective work). The casework dealt with by union officers falls into two broad categories: individual issues and collective issues.

Individual casework issues

The union officers spend most of the facilities time dealing with members. Union members in West Berkshire schools are able to contact their union representative directly by email or telephone. Issues raised by members in this way are known as casework. Casework can be divided into capability; disciplinary; grievance; and contracts, pay and conditions

Advice is often given on how the teacher/support staff can seek to resolve the matter for themselves. However, there are a number of cases where the union officer has to make contact with school management, human resources providers or an LA officer directly. Employees are entitled to be accompanied by a union officer at formal meetings under school HR procedures.

Contracts, Pay and Conditions issues such as pay determination appeals and questions of what teachers can be directed to do are becoming increasingly common.

Collective Issues

These include consultation on changes to working conditions such as pay policies, sickness absence policies, codes of conduct restructuring and redundancy. This school year has seen an increase in the number of school restructurings accompanied by the risk of redundancy, as school budgets come under increasing pressure. The redundancy procedure is complex and often involves multiple meetings. The

threat of redundancy can quickly undermine morale in a school and often the role of union officers is to reassure and support employees as well as ensuring that correct procedures are followed.

Proposed Cost of Delivery in 2024/25

The following table summarises the proposed cost of the service for 2024/25, compared to 2023/24. It is based on engaging a representative from each of the unions:

	2023/24 £	Proposed UPS3 2024/25 £
Total Direct Costs	£59,839	£64,036
Support Service Recharges	£5,984	£6,404
Total Cost	£65,823	£70,440
Income from Nursery and Special Schools and PRUs	£2,003	£2,149
Cost to Primary and Secondary Schools	£63,820	£68,291

The proposed budget for 2024/25 is based on:

- Reimbursement to schools providing release time (not the salary of the union representative for trade union activities) is dependent on agreement by Schools Forum in respect of maintained primary and secondary schools and from other schools which elect to buy in the facilities time – the budget is calculated as approximately equivalent to 1fte teacher paid on UPS3 across all unions;
- Each trade union to have five days for regular activities including attendance at local authority consultative meetings;
- Balance of budget available is divided proportionately by the number of current members in each union as at 1st June (the budget will be adjusted depending on the actual level of buy back from other schools).

Note that representatives work across all sectors, and it is irrelevant what type of school they are employed by. Therefore the total net cost is divided between all schools dedelegating rather than taking each sector separately.

Method of charging in 2024/25

The total cost of the service will be divided by the total number of pupils recorded in the October 2023 census to arrive at a per pupil amount for charging purposes. Using October 2022 census data, this would equate to £4.64 per primary and secondary pupil. Appendix A of the main report shows the indicative total amount per school. Academies and other schools may choose to buy into the service at the same per pupil rate (this would provide funding for additional hours).

Other Options which may be considered

It should be noted that once a decision has been made to discontinue pooling arrangements, it would be almost impossible to reverse that decision at a later date.

Therefore the HFG and SF need to be aware that a decision to cease pooling arrangements for this budget would be permanent.

There may be the option to consider a reduced service at a lower cost to schools.

West Berkshire Council Maintained Schools Proposal to De-Delegate Formula Funding 2024-25 CLEAPSS Service

Outline of Proposed Service 2024/25

West Berkshire Council has an agreement with CLEAPSS (Consortium of Local Education Authorities for the Provision of Science Services) which includes the provision of support and advice to teachers, technicians, head teachers and governors/trustees on how best to use high quality practical work to support pupils learning in science, design & technology and, most recently, art & design.

All but two of the 182 authorities, with the duty to provide education, in England, Wales and Northern Ireland and the various islands, are members of CLEAPSS.

The Local Authority can offer schools and academies the opportunity to purchase an annual CLEAPSS subscription at a heavily discounted price from that which schools would pay to CLEAPPS independent of West Berkshire Council.

The CLEAPSS service also requires the provision of a Radiation Protection Officer (RPO) and the Radiation Protection Adviser (RPA) for secondary schools and academies who will require some radiation sources on site as part of the national curriculum.

Benefits of Service

CLEAPSS covers:

- Health & safety including model risk assessments
- Chemicals, living organisms, equipment
- Sources of resources
- Laboratory design, facilities and fittings
- Technicians and their jobs
- D&T facilities and fittings

CLEAPSS provides:

- Termly newsletters for primary and secondary schools
- A wide range of free publications
- Model and special risk assessments
- Low-cost training courses for technicians, teachers and local authority officers
- A telephone helpline
- A monitoring service, e.g. for mercury spills
- Evaluations of equipment
- Advice on repairs
- A H&S / Review of service publishers, exam boards and other organizations producing teaching resources

The local authority will have met the conditions of membership if all community schools subscribe.

Costs and Method of charging for 2024/25

CLEAPSS set the pricing each year in January/February for the financial year April to March ahead. In 2023/24 the charge to schools was 17 pence per pupil including administration costs. For secondary schools who require the service of a Radiation Protection Officer (delivered by WBC Health & Safety Team) and a Radiation Protection Adviser (delivered by CLEAPPS) there are additional costs of £185 per annum for the Radiation Protection Officer and £50 per annum for the Radiation Protection Adviser totalling £235 for the RPA and RPO services.

The proposal for 2024/25 is to increase the rate per pupil to 19 pence per pupil to account for rises from CLEAPSS. As the de-delegation covers pre-16 pupils only, maintained secondary schools will need to pay the 6th form element of the fee as a separate sum.

The charges for the RPA and RPO service will be increased by £15 to cover the increase cost from CLEAPSS to £250 total.

Independent, Academies, Foundation and VA schools may purchase the CLEAPSS subscription directly through CLEAPSS.

The cost per pupil/school is shown in the table below in comparison with the cost of buying this service directly from CLEAPSS, the RPA/RPO service is not available directly from CLEAPSS.

School	Cost through local authority per pupil	Cost directly per pupil (min 200 pupils/ 350 secondary)	Radiation Protection Advisor	Radiation Protection Officer
Nursery	19p	32.5p	N/A	N/A
Primary	19p	32.5p	N/A	N/A
Secondary	19p	32.5p	£60	£190
Special	19p	32.5p	N/A	N/A
PRU	19p	32.5p	N/A	N/A
Primary Academy	19p	32.5p	N/A	N/A
Secondary Academy	19p	32.5p	£60	£190
Incorporated colleges	19p	32.5p	£60	£190

West Berkshire Council Maintained Schools

Proposal to De-Delegate Formula Funding 2024-25

School Improvement Team

Outline of Proposed Service 2024/25

1. Statutory Functions

1.1 From section 13A of Education Act 1996:

"Duty to promote high standards and the fulfilment of potential"

When delivering school improvement functions, LAs must also have regard to the Schools Causing Concern statutory guidance. The guidance covers "Schools Causing Concern" but also other maintained schools which the LA has serious concerns about and needs to be addressed.

To fulfil these requirements, the LA is required to have the expenditure to:

- Monitor all maintained schools (visit to schools at risk, data monitoring; categorisation of support)
- Have the resources to be able to take action where necessary to support the improvement of standards in particular, This includes issuing Warning Notices where there are concerns about standards, leadership, governance, finance or the safety of pupils.
- 1.2 Monitoring National Curriculum Assessment Arrangements

Expenditure on monitoring NC assessment arrangements required by orders made under section 87 of the 2002 Education Act.

Under the Education (NC) (KS1 Assessment Arrangements) Order 2004, a local authority must:

- Appoint a person who has recent experience of provision of the NC in primary schools.
- LAs have equivalent duties in KS2

(Currently costed at £25k per annum)

1.3 Religious Education

A local authority must:

 Set up a standing advisory council on religious education (section 390 Education Act 1996); and Prepare an agreed syllabus of religious education in accordance with Schedule 31, Education Act 1996. (currently costed at £4K per annum)

2. Other services provided free of charge

2.1 The School Improvement Team is currently funded by DSG and also the traded side of the service. There is however a significant part of the service that is provided free for all maintained schools, regardless of whether they buy into the Traded service or not.

This includes:

- 1. An annual **Footprint visit** that not only bring the successes of the school together, shares updates and current links for statutory procedures but also ensures that we are able to plan bespoke training or training that multiple schools are asking for. The information gives us an accurate picture and helps put schools in touch with each other, where particularly strong practice is happening.
- 2. **Ofsted** support -24/7 support from an experienced adviser from the first phone call from Ofsted to the feedback at the end of the inspection. Support for staff as and when needed and rapid support when issues need to be closed down, school end. From January 2023 we have been attending during the actual inspection if the HT has requested it. This is due to the heightened emotions and tensions surrounding the Ruth Perry tragedy and the increased stresses that an inspection creates for the school and its leaders. Issues can be raised during the inspection with the support of the School Improvement team.
 - Safeguarding audits Initially conducted for all schools in the immediate window for an Ofsted Inspection. The school Improvement team would like these audits going forwards, to be more regular. These are conducted with the person responsible for the SCR and DSLs/DDSLs. SCR/responsibilities/Governor involvement. Areas include;
 - a. A visual check of the SCR, picking up any issues (if any)
 - b. Overseas checks, identity checks, Section 128 etc
 - c. Staff and governor Training and how that is recorded, DSL compliance.
 - d. KCSIE/safeguarding updates
 - e. Early help procedures
 - f. Safer recruitment training
 - g. Staff personnel files
 - h. Record keeping/system used for safeguarding
 - Part time timetables/CME/AP provision and checks made on the providers
 - j. Filtering and monitoring
 - k. Site security
 - I. PREVENT training
 - m. SRE
- 4. Supporting schools when they are making **formal complaints to Ofsted.** Meeting with the HT/Governors and compiling and producing reports to support the complaints procedure.
- 5. Support for schools producing evidence to the DFE for **Revocations of Academy** orders.

- 6. **Ofsted Meetings** attending regular meetings with HMI and the regional director to support our schools during Inspection and ensure that issues and concerns are raised promptly and that action is taken. E.g certain inspectors were not operating within the guidelines for their Code of Conduct. These inspectors were not scheduled again within the authority.
- 7. **Weekly KIT emails** to ensure that links and resources are sent in a timely manner, so that Head Teachers have current DFE and Ofsted updates and are not missing deadlines for statutory compliance.
- 8. **Well being support for school leaders.** Visits and signposting to ensure Leaders are supported through a whole host of issues that might be affecting them.
- 9. **Primary Heads Forum** Focused presentations that share information to upskill and support Head teachers 5x across the year.
- 10. **Head teacher recruitment** a School Improvement Adviser to support, sit on the Headteacher Appointment Panel, advise the panel on the process of recruitment, support with panel questions and presentations and both the adviser and Director Of Education attends the final panel.
- 11. **Documentation** Any documents we produce are sent out to all schools e.g.
 - (i) Templates for Deep Dives
 - (ii) Questions for middle leaders
 - (iii) Expertise knowledge and signposting in any area
 - (iv) School Led Tutoring "End of Year Statement" deadline, to ensure that school's do not get their financial allocation taken back by the DFE.
- 12. Website checks on all schools in the ofsted window, against the DFE's criteria, to support schools to ensure that they are compliant with the updated requirements.
- 13. Re categorisation –
- a. **Outcome 3 for Section 8 Inspections** up to 3 days further support for maintained schools that are a cause for concern.
- b. **Support of Outcome 4 schools –** at least 3+ days of intensive support.
- c. **Schools that have to operate a MOU** to ensure that they have a HT are supported by an experienced School Improvement Adviser.
- 14. **Email queries** from all school staff and leaders about all areas of school improvement.
- 15. **Support for schools receiving Ofsted complaints** supporting Chairs of Governors through the complaints procedure, meeting with HTs and offering bespoke support as needed.
- 16. Pupil Premium Grant/Diminishing the Difference support for every school.

- a. Pupil Premium Grant gueries eg contacting the DFE on schools behalf.
- b. Support for schools reviewing and setting new targets within the DFE deadline of December 2023.
- 17. **Subsidised courses** wherever possible.
- 18. **New to Headship –** 3 days of free support from an experienced School Improvement Adviser and a mentor provided by the LA.
- 19. **The Key documents -** due to a new relationship with The Key in 2021/2022, documents are send out, saving schools the cost.
- 20. **Phonics Scheme** Now a DFE validated scheme offering a reduced price to all West Berkshire Schools in the first year.
- 21. **Free Safeguarding Governor network** to support this vital area within the responsibilities of the Governing Body.

3. Proposed Cost of Delivery in 2024/205

- 3.1 The School Improvement service has been funded by a grant since 2017.
- 3.2 In October 2021, the DFE consulted on the future funding of the service with the proposal to:
- (i) Phase out the current grant funding by the start of 2023/24
- (ii) Reduce the grant in 2022/23 to 50% of the current amount on a per school basis
- (iii) The remaining 50% funding to be de-delegated to schools in 2022/23
 - 3.3 For the 2023/24 year & beyond the service will be wholly funded by de-delegation
 - 3.4 The following table summarises the proposed cost of the service for 2024/25.

	2022/23	2023/24	2024/25	%
	£	£	Proposed	increase
			Z.	
Staffing Costs	289,356	292,681	303,250	
Other Costs	11,860	15,480	15,480	
Support Service Recharges	30,122	30,816	31,873	
Total Cost	331,338	338,977	350,603	3.32%
Forecast grant funding	-135,769	0	0	
De-delegation underspend from 2017/18	-41,000	0	0	
Less Surplus Carried Forward		-130,000	-59,220	
Amount to be De-Delegated	154,569	208,977	291,383	28.3%

The overall cost of delivering the service has increased compared to 2022/23 as the carried forward value from the prior year is much lower. The £130,000 in 2023/24 was an estimate of the underspend from the DFE grant. The total underspend for 2023/24 was £189,220, of which £130,000 was already allocated, leaving £59,220 to carry into 2024/25.

This does not take into account income which will be earned from any Academies which choose to buy back this service. Any additional income received from this source will reduce the net cost and the charge to maintained schools.

Method of charging in 2024/25

The total net cost of the service will be divided by the total number of pupils recorded in the October 2023 census to arrive at a per pupil amount for charging purposes. Using October 2022 census data, this would equate to £19.80 per pupil. Appendix A of the main report shows the indicative total amount per school.

Other Options which may be considered

- 1. The local authority offer a fully traded service (likely to increase the cost to individual schools).
- 2. Schools "pay as you go" either by employing/using own staff when needed or purchasing support from external providers (may include the local authority if still able to offer this service).
- 3. Local authority to consider an alternative (cheaper) service to offer.

West Berkshire Council Maintained Schools

Proposal to De-Delegate Formula Funding 2024-25

Statutory and Regulatory Duties - Accountancy, Audit and Pension Scheme Administration

Accountancy (Statutory Functions)

Description of Duties:

Consolidation of school accounts into Council's year end statement of accounts.

Overview of school budget submissions & budget monitoring reports.

Monitoring of schools in financial difficulty/deficit.

Monitoring adherence to Scheme for Financing Schools.

Returns to Central Government – CFR, CFO grants return.

Administration of grants & other funding to maintained schools eg. PPG, budget allocations & adjustments.

Budgeting and accounting functions relating to maintained schools (Sch 2, 74)

Cost: £54,607

0.36 FTE Accountants; 0.34 FTE Senior Accountant; 0.05 Schools Accountancy Manager; 0.12 FTE Finance Manager

Total FTE 0.87

Pension Scheme Administration

Description of Duties:

Administration of Teachers and Local Government pension schemes in relation to staff working in maintained schools:

Amending and updating employee records in relation to pensions

Responding to queries from employees in relation to pensions

Completion of statutory monthly returns to Teachers Pensions and Local Government pension scheme, including service and pay calculations.

Cost: £38,797

1.0 FTE Pensions Assistant

Internal Audit of Schools - Statutory Requirements

Description of Duties:

Annual internal audit of maintained schools according to level of risk - circa 10 schools are audited per year. Each audit takes on average 7 days. The audit covers Governance; financial planning and management; financial policy, processes and records; benchmarking and value for money; school fund, SFVS.

We also carry out follow-up reviews for those schools that have a weak or very weak audit report opinion.

There is provision for adhoc advice to schools/issuing the Anti Fraud Advisory Bulletins and the investigation of any financial irregularities. We also monitor compliance with submitting the SFVS returns.

We have also included an element of time for the planning and monitoring of the school visit programme, and liaising with Accountancy /governor support etc on queries when they arise.

Cost: £52,781

0.65 FTE Senior Auditor; 0.09 FTE Audit Manager

Proposed Cost of Delivery in 2024/25

The following table summarises the proposed cost of the service for 2024/25, compared to 2023/24.

	2022/23 £	2023/24 £	2024/25 Proposed £
Accountancy	51,756	52,626	54,607
Audit	50,075	52,911	52,781
Pension Scheme Admin	36,025	35,864	38,797
Total Cost	137,856	141,401	146,185
Less income from Special and Nursery Schools and PRUs	4,194	4,302	4,460
Amount to be De-Delegated	133,662	£137,099	£141,725

Method of charging in 2024/25

The total net cost of the service will be divided by the total number of pupils recorded in the October 2023 census to arrive at a per pupil amount for charging purposes. Using October 2022 census data, this would equate to £9.63 per pupil. Appendix A of the main report shows the indicative total amount per school.

Other Options which may be considered

- 1. The local authority offer a fully traded service (likely to increase the cost to individual schools).
- 2. Schools "pay as you go" either by employing/using own staff when needed or purchasing support from external providers (may include the local authority if still able to offer this service).

Local authority to consider an alternative (cheaper) service to offer.

West Berkshire Council Maintained Schools Proposal to De-Delegate Formula Funding 2023-24 Statutory and Regulatory Duties – Health and Safety

1. Introduction

1.1 The Council has an established, professional and well regarded Health and Safety Team that already supports West Berkshire schools.

2. Background and Legislative Context

- 2.1 The principal legislation in the United Kingdom for health and safety is the Health and Safety at Work etc. Act 1974. There is also a considerable amount of health and safety legislation under the Health and Safety at Work Etc Act 1974 including the Management of Health and Safety at Work Regulations etc.
- 2.2 The Management of Health and Safety at Work Regulations set out that every employer shall appoint one or more competent persons to assist him in undertaking the measures s/he needs to take to comply with the requirements imposed by the relevant statutory provisions.
- 2.3 The regulations state that the employer shall ensure that the number of competent persons appointed, the time available for them to fulfil their functions and the means at their disposal are adequate having regard to the size of the undertaking, the risks to which employees are exposed and the distribution of those risks throughout the organisation. It should be noted that the regulations do not suggest any limit or scope to the competent advice or how it should be delivered practically.
- 2.4 The regulations also state that where there is a competent person in the employer's employment, that person shall be appointed in preference to a competent person not in his employment.
- 2.5 The duties imposed by the health and safety at work Act 1974 and associated regulations apply to the Council as an employer and it would also apply to the Council in relation to Local Authority maintained schools as the Council is the employer.
- 2.6 In the case of Foundation and Voluntary Aided schools the Governors are the employer. In independent schools and Academies the Governors or the Academy Trust are the employers.
- 2.7 The Council also has the general "duty to educate", even where the Governors or an Academy Trust are the employer, there could be some limited involvement for the Council if a serious incident were to occur. See Appendix B for further information on the legal duty holders.

3. The Councils Health & Safety Support Service to Schools

- 3.1 The Council offers a health and safety support services to West Berkshire schools in line with the service level agreement offered to all schools included in the dedelegation system.
- 3.2 Following a decision to change the way the service operated in 2020/2021 since then all maintained schools have had the Level Two (Enhanced) service. This is a comprehensive health and safety support service and covers all aspects of health and safety management and support including necessary health and safety training.
- 3.3 The Health and Safety Team provide a compliance, advice and training role for schools and the Team continue to be heavily involved in assisting schools developing and reviewing covid secure arrangements, plans and risk assessments.
- 3.4 As the Council is the employer and therefore the principal legal duty holder (not withstanding any delegated responsibilities to a schools, Head Teachers and Governors) in relation to health and safety, it makes sense to ensure an adequate, effective and efficient health and safety service is provided to Local Authority maintained schools and then a buy-back option offered to non-maintained schools.

4. Update on position since last year

4.1 An options paper setting out a number of alternative ways that the schools health and safety service could be funded into the future was taken to the Schools Funding Forum in 2020/21. There were options to move to a uniform service level to all maintained schools funded by all maintained schools paying an equal share or to remain with the part funded and part buy-back service. Head Teachers voted to change to a system where all schools paid for the enhanced Level 2 buy-back service.

5. Proposals

- 5.1 The full schools health and safety service would be provided to all maintained schools, continuing on from the previous year. This will meet the requirements of the employer under the Health and Safety at Work etc. Act 1974 and the Management of Health and Safety at Work Regulations and other related legislation.
- 5.2 Schools will pay a graduated fee based on pupil numbers for the Level 1 element of the service and a top up cost to cover the combined service. All maintained schools will need to agree to be part of this collective agreement to equitably fund the service.
- 5.3 A buy-back option would continue to be offered to schools such as academy and independent schools. Income generated from buy-back services would be invested in the service or offset to reduce costs for the schools in the collective agreement.
- 5.4 Table 1 below shows the 24/24 cost if all Local Authority maintained schools, Voluntary Controlled, Voluntary Aided and special schools agree to one equal service. Due to rising costs it is unfortunately necessary to increase the cost of the service by 6%

Table 1

Pupil	Band A	Band B	Band C	Band D	Band E	Band F	Band G
No's	0-60	61 - 100	101-200	201-300	301-459	460+	Secondary
21/22	£800.00	£1,300.00	£1,600.00	£3 000 00	£2,000.00 £2,600.00	£4.47 Per	£4.47 Per
21/22	2000.00	£1,300.00	£1,000.00	£2,000.00		pupil	pupil
22/23	£800.00	£1,300.00 £1,600	£1,600.00	£2,000.00	C2 C00 00	£4.57 Per	£4.57 Per
22/23	2000.00			21,000.00	£2,000.00	£2,600.00	pupil
23/24	£832.00	£1,352.00	£1,664.00	£2,080.00	£2,704.00	£5.89 Per	£5.89 Per
23/24	2032.00	£1,332.00	£1,004.00	£2,000.00	£2,704.00	Pupil	Pupil
24/25	£881.92	£1,433.12	£1,763.84	£2,204.80 £2,866.24	£6.24 Per	£6.24 Per	
Z-7/ZJ	2001.92	21,733.12	21,703.04	£2,204.00	12,204.80 12,866.24	Pupil	Pupil

There are no discounts based on federated schools. However, schools with infants and juniors on the same site would pay one fee based on a combined pupil total up to 485 pupil when it will be charged per pupil. Maintained nursery schools would pay Band A due to the part time nature of their pupils.

5.5 Table 2 below shows the cost of providing the enhanced service:

Table 2	2023/24 Proposed £
Staffing Costs	121,380
Other Costs	8,200
Support Service Recharges	12,960
Total Cost	142,540
De-delegated basic level one income @ £6.24 per pupil	-91,809
Remainder cost to be met by all Maintained Primary and Secondary Schools via a top up for enhanced Health & Safety package	50,731

6. Recommendation

6.1 Schools consider the option set out above to maintain the current level of service. If this is not acceptable schools should identify what system they would prefer and the financial implication can be calculated.

7. Conclusion

- 7.1 The Council recognises that safety is important but needs to be approached creatively and should not be seen as simply another legal burden or bureaucratic chore. A planned approach to managing risk should be seen as an enabler, not just to prevent accidents and work related health problems for both staff and pupils but to build a culture of sensible risk management, linked to a curriculum where teaching young people can develop their capability to assess and manage risk.
- 7.2 The Council will continue to support sensible and pro-active health and safety management in schools by providing a supportive infrastructure and service to schools.

Appendix I

West Berkshire Council Maintained Schools

Health and Safety Service 2024/25

Overview of Service

West Berkshire Council has a professional and dedicated Schools Health and Safety Team who provide support and advice to schools on all aspects of health and safety including an online safety management system incorporating accident reporting, compliance management and a resource library.

The Schools Health and Safety Team also work on policy development and effective implementation, user friendly guidance and information, support in completing risk assessments, a complete range of health and safety training, safety alerts and health and safety newsletters.

Schools Health & Safety Needs Assessment

Schools Health & Safety Needs Assessment are designed to measure levels of compliance with legislation and best practice. The associated action plan will help you prioritise your improvements.

The assessment is conducted using a process of objective evidence gathering including a review of safety documentation, discussions with relevant managers and staff and a tour/inspection of the site.

We have operated the current system of needs assessments for four years now and have seen schools develop their health and safety management system but continued improvement is still required.

In order to free resource time that could be better utilised helping schools improve on the areas identified in the needs assessments, we propose to continue with the needs assessments with an amended schedule and to develop topic based assessments that will enable greater depth and time to be devoted to specific topics.

We propose that we would move the needs assessment process onto re-inspection frequencies similar to Ofsted.

Schools achieving a score of 91% and above on the previous needs assessment will require a new needs assessment completed in up to 5 years. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed, where required.

Schools achieving a score of 80% to 90% on the previous needs assessment will require a new needs assessment completed in up to 4 years. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed, where required.

Schools achieving a score of 60% to 79% on the previous needs assessment will require a new needs assessment completed in up to 3 years. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed, where required.

Schools achieving a score of 59% and below on the previous needs assessment will require a new needs assessment completed in up to 1 year. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed, where required.

Schools will be able to request a new needs assessment at any time, which will be booked at the earliest mutually convenient opportunity at no additional cost to the school.

There are 20 questions in the Schools Needs Assessment, each carrying a maximum of 4 marks giving a total maximum possible score of 80. Any question marked not applicable will reduce the total maximum score possible accordingly. Terminology has been taken from Ofsted, which should make it more familiar to schools and the scoring system has been influenced by British Safety Council and RoSPA health and safety audit systems. The frequency of needs assessments discussed above has been included in Table 1 below.

Table 1

Benchmark	Overall	Description	Score	Frequency
	Score		Range	between needs
			Achieved	assessments
Outstanding	91%+	Schools judged as 'outstanding' on the previous needs assessment will require a new needs assessment completed in up to 5 years. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed for all maintained schools and those schools purchasing the service.	91% and above	Up to 5 years
Good	80% to 90%	Schools judged as 'good' on the previous needs assessment will require a new needs assessment completed in up to 4 years. Support will be provided in intervening years on the areas identified for improvement and topic specific assessments will be completed for all maintained schools and those schools purchasing the service.	80% to 90%	Up to 4 years
Requires Improvement	55% to 79%	Schools judged as 'requires improvement' on the previous needs assessment will require a new needs assessment completed in up to 2 years. Support will be provided in intervening year on the areas identified for improvement and topic specific assessments will be completed for all maintained schools and those schools purchasing the service.	60% to 79%	Up to 3 years
Inadequate	Up to 54%	Schools judged as 'inadequate' on the previous needs assessment will require a new needs assessment completed in up to 1 year. Support will be provided in intervening months on the areas identified for improvement and topic specific assessments will be completed for all maintained schools and those schools purchasing the service.	59% and below	Up to 1 year

West Berkshire Council Health and Safety

Table 2

Health and Safety Enhanced Service Summary

The aim of this service is to provide schools with a named, dedicated and professional Health and Safety Adviser to provide 'on-site support and advice' to the school, guiding and prioritising the integration of an effective and efficient safety management system and documentation in support of the School's Health and Safety Policy.

The schools dedicated Health and Safety Adviser will begin by arranging and completing a Health and Safety Audit (Needs Assessment) of the school that will help to identify the strengths and areas for

improvement in the schools existing arrangements. The Schools dedicated Health and Safety Adviser will then continue to work closely with the school to help plan, develop and implement your health and safety policy and the areas for improvement you need.

The Management of Health and Safety at Work Regulations require you to appoint someone competent to help you meet your health and safety duties. A competent person is someone with the necessary skills, knowledge and experience to manage health and safety.

West Berkshire Council, Schools Health and Safety Team will be your competent person and help ensure you meet your health and safety duties. Details of the Health and Safety service are listed below in further detail.

0	ervice Provided	Service Standard
')	Advice	Advice and support will be provided to the school on specific questions/issues. If required the schools dedicated Health and
		Safety Adviser will arrange to visit the school and meet with
		relevant persons to ensure the enquiry is resolved.
2)	Health and Safety Needs	Schools will receive a health and safety needs assessment
2)	Assessment	designed to assess and measure levels of compliance with health
	ASSESSITETIC	and safety legislation and best practice. The associated action plan
		will help you prioritise your improvement plan.
		will help you phonuse your improvement plan.
		Your dedicated Health and Safety Adviser will then arrange to
		assist and support the school in progressing the recommendations
		to ensure continual improvement.
		·
		Health and Safety Needs Assessments will be completed for all
		maintained schools and those schools purchasing the service on a
		cycle subject to the outcome of the previous needs assessment as
		per Table 1 above.
		Schools will be able to request a new needs assessment at any
		time, which will be booked at the earliest mutually convenient
0,	October 1 October 1 Dell's	opportunity at no additional cost to the school.
3)	School Safety Policy:	Review existing against a model H&S Policy that is school specific,
		in line with the LA Safety Policy, and conforms to appropriate local
		and legislative requirements.
		Ensure the Policy identifies key commitments with current
		signature.
		orginatoro.
		Ensure that the Policy, Organisation and arrangements are carried
		out and accurately reflect practice.
4)	Safety Organisation:	Review and provide documentation that identifies how health and
		safety is/shall become 'embedded' in daily operations at the
		school. Identify and/or nominate key staff tasked with health and
		safety responsibilities.
-	Blackton	
5)	Planning and	Review the existing arrangements; ensure the school adequately
	implementing:	documents the standards and procedures required for a safe place
		of work.
		Following written review and prioritisation of issues, help the school
		to progress the areas for improvement by providing support and
		guidance. Improvement will be achieved with the schools full
		commitment and involvement.
6)	Health and Safety Risk	Provide the school with initial or refresher training to nominated
,	Assessment:	persons regarding completion of <i>local</i> Risk Assessments.
		Provide on-site review of the schools risk assessments, to support
		their completion.

_		
		Provide basic refresher training to nominated groups of key staff. Ensure a practical understanding of the training by jointly completing several specific health and safety risk assessments required by the school.
		Provide support and guidance in terms of prioritising risk assessments to be completed or reviewed etc.
7)	Telephone/Incident	Provide general telephone health and safety advice as required.
	response:	Please note that where the topic is of a specific nature, additional time may be required for a detailed response following the initial call.
		Whilst every endeavour is made to provide an immediate answer to health and safety queries via telephone/email, requests may require additional research time. Therefore, where it is not possible to provide an answer of sufficient depth at the time of the call, or the same day, every endeavour shall be made to provide a follow-up call the next working day.
8)	Health and Safety Training	Should the associated risk to safety or health warrant a school visit, this shall be arranged by the Health and Safety Team. The Health and Safety Team run school specific health and safety courses. All health and safety training is included for all maintained
		schools and those schools purchasing the service. Further details of courses available and costs can be obtained from CYP Training http://info.westberks.gov.uk/index.aspx?articleid=29858 .
		On-site training can also be arranged at no additional cost. Much of the training offer can now be completed by attending virtual training sessions vis zoom/teams meaning costs in terms of staff availability and downtime for training are reduced.
		Pre-recorded whole school training sessions are available for some subjects free of charge to all maintained schools and those purchasing the service
9)	Fire Management	Schools can request a regular site visit to complete a review of the schools Fire Risk Assessment (FRA) with their Health and Safety Advisor.
		Your advisor can also: Complete a site inspection to verify recommendations have been implemented.
		Discuss any issues outstanding and how to address these. Your advisor will help schools to complete an assessment to ensure you have adequate numbers of appropriately trained staff to deal with fire safety issues.
40)	Askartas Managamant	Your advisor can also provide Fire Awareness training to school staff at an agreed time and date on site.
10)	Asbestos Management	Schools can request a regular site visit to complete a condition check of ACM (asbestos containing materials) with their Health and Safety Advisor.
		Your advisor can also review: The Asbestos Management Plan The Asbestos Register The Asbestos Survey
		Additionally any asbestos related risk assessment you may have in place will be reviewed to ensure it is correct and relevant.

	Your advisor can also provide tool box talks to your staff to allay any fears they may have regarding retained ACMs and also to highlight their responsibilities in respect of Health and Safety regarding asbestos.
11) Legionella Management	Schools can request a regular site visit to complete a review of the legionella risk assessment with their Health and Safety Advisor. The advisor will also check that the school are working within the written scheme suggested and in line with the recommendations of the risk assessment.
12) Playground Equipment	Schools can request a regular site visit to complete a playground equipment inspection with their Health and Safety Advisor. This will be a guided check to ensure staff are confident with what should be checked, what should be recorded and what action to take.

Appendix J

West Berkshire Council Maintained Schools Legal Duty Holders for Health and Safety

England and Wales	
School type	Employer
Community schools	The local authority
Community special schools	
Voluntary controlled schools	
Maintained nursery schools	
Pupil referral units	
Foundation schools	The governing body
Foundation special schools	
Voluntary aided schools	
Independent schools	The governing body or proprietor
England	
Academies and free schools	The Academy Trust